

# Index

- Ackoff, R. L. 4, 17, 87, 173  
Afghanistan 275, 276, 389, 390, 391, 393  
Air Traffic Management (ATM) 42, 281, 282, 384  
alternative energy  
  biomass 482–3  
  hydroelectricity 480–1  
  Moon power 482  
  tidal flow 481  
  wind power 228–9, 481  
ancient Egyptians 6, 47, 123, 384, 388, 393  
anthropology 4, 10, 13, 43, 49–50, 166  
architecture  
  archetypes 377, 379, 392  
  functional 87, 109–10, 114–15, 253–4, 256, 258, 260, 262–3, 302, 330, 339, 345, 376–7, 397, 436  
  physical 87, 109–10, 115–16, 258, 262, 374, 376, 445  
atomization 412–13, 416, 424  
avionics xxii, xxvi, 5, 78, 94–5, 188, 221, 251, 266, 284, 299–300, 399, 425–8, 431, 440, 445, 448, 453, 462  
Battle of Britain (BoB) 84, 86, 99, 231–45, 250–1, 436  
Beer, Stafford 110–12, 124, 141–2, 192  
behavior management 128, 130–2, 138, 140–1, 149, 186, 263, 438, 441–2, 445–6  
  activation 328  
  constraint 17, 131  
  motivation 6, 43, 122, 131–2, 138, 207, 216, 328, 432, 435, 437, 448, 465, 469, 474  
  nature 108, 131–2, 354  
  tacit knowledge 44–5, 131, 140, 328, 471  
  world models 44–5, 131, 140, 328, 471  
behavior modeling 18, 72–3  
belief system 45–6, 61, 130–1, 389, 442, 446, 470–1  
Belousov-Zhabotinsky experiment 53  
Bertalanffy, Ludwig von 9–12, 18–19, 32  
bottom-up integration 96–7, 100  
Boulding 9–10  
bushido 465  
butterfly 35, 236  
causal loop model 59, 64–7, 79–81, 203, 207, 211–12, 325  
causality 6–7, 65–7, 167  
chaos  
  chaos theory 26  
  edge of chaos 26, 68  
  self-organized criticality 26–7, 68, 243  
  weak chaos 27, 31–2, 40, 243, 463  
Checkland, Peter 9, 14, 192–3, 200, 219  
civilization 4, 6, 8, 18, 58, 68, 388, 391, 405, 407, 460, 484–6  
commercial off the shelf (COTS) 449–50, 453, 458  
committee 8, 288, 409, 446  
complexity viii, 6, 11–12, 18, 23, 28, 51–3, 63, 73, 76, 90, 99–100, 133, 167, 170, 223, 228, 268, 470  
conceptual model 172–8, 289, 460  
concurrent engineering 361–2

- configuration entropy 133, 171, 257, 318,  
     329, 374  
 continual redesign 436–7, 445, 473  
 Cousteau, Jaques 461  
 crime 15, 39–40, 95–6, 167, 200, 392, 409–19,  
     421–4, 474  
 cybernetic 19, 21, 61, 107–8, 110, 112–13, 124,  
     130, 141–2  
  
 data link 245, 249–51, 271, 373, 380, 428,  
     430, 440  
 defense capability 263, 313–48, 454–7  
 democracy 319, 389, 410, 416, 423, 447  
 disaster relief 181, 268–70, 274, 299  
 Dowding, Air Chief Marshall Sir Hugh 84, 86,  
     231–2, 234–5, 238–9, 243–5, 251  
 duality 48, 348  
 dynamic emergent properties, capabilities and  
     behaviors (DEPCABs) 277, 279, 283, 299,  
     307, 309–11, 347–8  
 dysfunctional behavior 93, 185, 202  
 Dyson Sphere 485, 492  
  
 emergence 7, 14, 21, 23, 27–8, 31, 73, 75–7, 80,  
     83, 87, 99–100, 120, 124–5, 128, 140–1, 197,  
     253, 255, 261–2, 395–404, 446  
 empathic reasoning 463  
 entropic cycling 9, 54, 57–9, 62  
 entropy 5, 7–9, 12, 24, 42, 61, 74–5, 126, 132–3,  
     171, 179, 181, 188, 195, 257, 263, 318, 329,  
     368, 374, 401, 470  
  
 5-layer systems engineering model 114, 357  
 fractal 39–41, 236–7, 242, 344, 381, 410  
 function management 127–30, 134–6, 141, 254–5,  
     263, 327–8, 344, 398  
     mission management 128, 132, 134, 136, 138,  
     140, 255–6, 309, 311, 327–8, 399, 438,  
     441–2, 468–9  
     resource management 128, 134–8, 143, 181,  
     254–6, 285–7, 309–11, 327–8, 341, 367,  
     399–400, 402, 438, 441  
     viability management 128, 129, 134, 135–9,  
     149, 255–7, 310–11, 327–8, 399–400, 438,  
     441–2  
 functionalism 18, 383  
  
 General Systems Theory 9  
 genetic methods 25, 179, 268  
 gestalt vii, 13–14, 75–6  
 global warming 477–95  
 Great Pyramid 6, 35, 68, 97, 384  
 greenhouse effect 478, 487  
  
 Hall, Arthur D., III 13, 28, 83, 163  
 hand of purpose 395–404, 429, 432  
 harmonization 438, 445–6  
 heijunka 150–2, 462  
 hierarchy 21, 23, 76–7, 197, 260–2, 352, 366–7,  
     376–7, 387, 450  
 holism 13–14, 27–8, 59, 62, 75, 84, 87, 352  
 homeostasis  
     dynamic stability 11, 96, 98–9, 129, 267,  
     401, 460  
     equilibrium 7, 13, 18, 20, 54–5, 59, 61, 80, 401,  
     404, 434  
     homeothermy 20–1  
     stability 11–12, 15–16, 19, 22, 28, 33, 46, 56,  
     59–61, 88, 93, 96, 98–9, 129, 133, 187, 267,  
     365, 372, 388, 401, 414–16, 420, 460, 466,  
     486, 493  
     steady-state 12, 15–16, 488  
 Horizon of Knowability 463  
 Human Activity System (HAS) xiii–xiv, 17,  
     22, 25, 28, 76, 94, 100, 124, 182, 188–9,  
     274, 281, 287–8, 299, 302, 383–4, 386,  
     392, 445  
 human characteristics 435  
  
 Idea Writing 190–1, 201, 209, 217  
 industrial revolution 3  
 inner loop design 120, 293, 308, 343, 402  
 intelligence  
     behavioral 461  
     situational 461–2  
 intelligent cellular automata 25, 269  
 intelligent decisions 462  
 intelligent enterprise 180–1, 459, 465–9, 471,  
     473–4  
 interceptor 226, 245–7, 249–51, 282, 364, 425–9,  
     431, 433, 440  
 Interpretive Structural Modeling (ISM) 190–2,  
     200–1, 208–9, 215, 217, 257, 263, 303, 318,  
     329, 459, 472  
     attribute enhancement structure 191, 378  
     intent structure 191–2, 200, 209–13, 217,  
     329, 463  
     precedence network 191, 215–16  
     reachability matrix 192, 318  
 interpretivism 193, 200  
 interstellar dust clouds 478  
 intervention 188–9, 192–5, 208–17  
 isomorphisms 10–11  
  
 Jung, Carl 12–13, 46–8, 59, 106, 131  
 just in time (JIT) 146–7, 159, 438

- kaizen 154–7  
 keiretsu 157–8, 372  
 knee-jerk 131, 320, 375  
 Kyoto Accord, Kyoto Protocol 479
- L<sub>1</sub> Cloud Concept 489–90, 493–4  
 L<sub>1</sub> Sunshield Concept 490–1, 493  
 layered generic reference model (LGRM) 143, 441, 446, 468–9  
 Le Chatelier's Principle 12, 20, 54, 265, 354, 460  
 lean production 145, 148–9, 154–6  
 lean volume supply system (LVSS) 145–59, 272, 299, 310, 312, 357, 376, 437–8, 449–50, 452–4, 456–8, 462  
 learning laboratories 171, 276, 391, 436  
 Lightning interceptor 249  
 Linesman-Mediator 249  
 Linnaeus 5  
 Lorenz, E. 35–7, 68
- machine metaphor 19  
 Mandelbrot, Benoit 37, 39, 381  
 Marx, Karl 185, 405–7  
 Measure of Effectiveness 228  
 mirror neuron 110, 256  
 Mission Command 255  
 Mobile Land Force 2010 320, 322, 325–8, 333  
 Myers-Briggs Type Indicator 13
- negative entropy 8, 12, 42, 126, 401  
 non-lethal weapons 321, 323–5, 327, 475  
 nuclear energy 164, 230, 311, 483–4, 486  
 nuclear winter 485
- Ohno, Taiichi 145, 154–5  
 operational systems engineering 234–5, 244, 284–5, 357, 384, 435–6  
 orchestration 254, 262  
 organism 6, 18–19, 27–8, 32, 50–1, 86, 99, 106, 444, 461–3, 465–6, 473  
   organic metaphor 19  
   organicism 27–8, 76, 84, 87, 352  
   organismic analogy vii, 18–19, 60, 383  
 outer loop design 120
- Parks, Air Vice Marshall Keith 232, 238–9, 241–4  
 partitioning 120, 176, 259–62, 329  
 Peace Operations 389–91, 418–19, 421–4  
   peace building 389, 419, 422, 424  
   peacekeeping 99, 419, 422, 424  
   peacemaking 390–1, 419, 422, 424  
 Peel, Sir Robert 410, 412, 418–19  
 performance-related pay (PRP) 147
- period doubling 41–2  
 peristalsis 12, 16  
 POETIC—politics, organization, economics, technology, inactivity/inertia, culture 186–7, 203, 316  
 police xv, xx, xxvi, 15, 39, 50, 91, 164, 173, 200, 275–6, 319–20, 372, 390, 392, 405–24, 474–5  
 policing  
   proactive 416–17, 419, 421–2  
   reactive 414–17, 419  
 positivism 193, 200  
 power-to-weight ratio 427–8  
 prime directive (PD) 225–7, 230, 263, 321–2, 324, 330, 342  
 prime mission function (PMF) 401  
 Principles of Law Enforcement 410  
 problem-solving paradigms  
   general 185  
   systems engineering 188, 193  
 psi-ops 133, 323–6, 338  
 psychology 4, 10, 13–14, 43–4, 47, 49, 61, 166  
 purposive 28, 282
- quality xx, 3, 89–90, 100, 146, 148, 154–5, 164, 188, 197, 210, 212, 310, 312, 362, 364, 369, 377, 446, 450, 458  
 queues 31–2, 33–5, 61, 74, 95, 154–6, 159, 267, 423, 436
- reactive spiral 412–14, 415  
 recognition-primed decision (RPD) 140, 384, 474  
 Recognized Air and Surface Picture (RASP) 342, 343, 344, 364  
 Rich Pictures 63, 64–5, 197, 229  
 rigorous soft method (RSM) 195–9, 202, 208, 209, 216, 219, 315  
 Rules of Engagement (ROE) 140, 255, 271, 329, 343, 344, 347, 375, 477
- S-MESH 98, 130, 149, 169, 221, 222, 223, 310  
 satisficing 17, 24, 88, 93, 169–70, 174, 176, 396, 446  
 scientific method, the 18, 43, 73–4, 81, 125, 165, 166, 171, 276  
 Second Law of Thermodynamics 7–8  
 security 38, 96, 121, 147, 149, 168, 223, 230, 378, 380, 451–2, 453, 454, 455, 456  
 self-similarity 39, 40, 126, 344  
 semantic analysis (SA) 226, 321–2  
 short-range electromagnetic pulse (SREMP) 324, 339, 341, 348  
 Skara Brae 387  
 Smart Procurement 450  
 social capital 50, 51, 106, 415, 416, 419, 424

- social engineering 388–92, 406–8, 412  
 social genotype 50–1, 61, 106–7, 472  
 socioeconomic systems engineering 455  
 soft systems methodology (SSM) 192–5, 219  
 solar constant 488–9, 491, 492, 493, 494–5  
 solar energy 338, 482, 485–6, 488, 491,  
 492, 494  
 solar system 6, 10, 28, 39, 76, 100, 126,  
 487, 489  
 solar wind 491–2, 493, 494  
 spiral 120, 357, 360–1, 412–15, 478, 489  
 State of Stability 414–15, 420  
 STELLA™ 18, 32, 34, 36, 37, 68, 70, 79, 80,  
 151, 303  
 strange attractor 35–6, 73  
 synthesis 19, 23, 27, 75, 76, 84, 87, 89, 90, 97,  
 100, 115, 141, 142, 163, 176, 281–2, 352,  
 366, 369  
 system(s)  
   adaptive systems 23, 25–6, 261, 273, 366  
   closed systems 9, 11, 15  
   hard systems 11, 23, 24–5, 187  
   implicit 197, 199, 204, 211, 315, 317–18  
   intelligent systems 186, 460–73  
   pipeline 95, 437  
   self-organizing 31, 94, 99, 100, 101  
   soft systems x–xi, xxii, 23, 63, 187–8  
   of systems vii, ix, xiii–xiv, xvi, 94–6,  
   100–1, 309–11, 433, 434, 435, 437,  
   438, 444, 478  
 system of systems engineering (SoSE) 444–5  
 systems engineering, analysis and management  
   support (environment) (SEAMS) 368–70  
 systems houses xxi, 304, 306, 311, 366, 370,  
 426, 460  
 Systems Interaction Diagram (SID) 199, 318,  
 319, 320  
 systems movement 3–5, 163  
 systems science 11, 31–2, 43, 50, 61–2, 99,  
 165–6, 168, 275, 495  
 Team of Teams 181, 307–11, 348  
 teleology 6  
 terrorism 320, 412, 415, 416, 417, 419, 424, 484  
 thermobaric 323, 324, 339  
 top down 354, 369  
 Total Weapon System Concept, the 231–5  
 track-while-scan (TWS) 429, 430, 440  
 trade-off 460  
 Tragedy of the Commons (TOTC) 479, 494  
 transfer function 25, 97, 281, 353  
 Transportable Land Element (TLE) 334, 335–7,  
 340, 344–6  
 TRIAD building system 211, 227, 263  
 Unified Systems Hypothesis 58–60, 62  
 unmanned air vehicle (UMA) 324, 330, 335, 338  
 values 28, 45, 63, 117, 131, 146, 169, 170, 187,  
 189, 195, 222, 224, 228–9, 266, 268  
 Viable Systems Model 110–12, 141, 142, 192,  
 259, 262, 302, 309–10  
 volcanism 485  
 Warfield, John 191, 200, 209, 257, 318, 329, 379,  
 459, 472  
 waterfall 120, 357, 358–60, 362, 372, 373  
 Weltanschauung 27, 44, 117, 168, 193, 401  
 work in progress(WIP) 93, 146, 147, 150, 159,  
 436, 438, 462